



**Consolidated Financial Results for the Third Quarter Ended December 31, 2025**  
**Prepared in Conformity with Accounting Principles Generally Accepted in Japan**  
**(Japanese GAAP)**

February 3, 2026  
TSE Stock Market

Company name ALSOK CO., LTD.  
 Securities code 2331 URL <https://www.alsok.co.jp/>  
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 Scheduled cash dividend payment start date: -  
 Preparation of supplementary briefing materials on financial results: Yes  
 Holding of results briefing: No

(Millions of yen, rounded down to the nearest million)

1. Consolidated Financial Results for the Third Quarter Ended December 31, 2025 (April 1, 2025 – December 31, 2025)

(1) Consolidated operating results (Percentages indicate increase or decrease from the same period of the preceding fiscal year)

	Net sales		Operating income		Ordinary income		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Nine months ended								
December 31, 2025	439,140	9.6	34,055	30.6	36,588	29.2	23,673	38.0
December 31, 2024	400,501	5.7	26,070	(0.6)	28,308	(0.8)	17,160	(4.2)

Note: Comprehensive income Nine months ended December 31, 2025 ¥27,621 millions 55.6%  
 Nine months ended December 31, 2024 ¥17,754 millions (17.8%)

	Net income per share	Diluted earnings per share
Nine months ended	Yen	Yen
December 31, 2025	48.76	—
December 31, 2024	34.98	—

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
Nine months ended				
December 31, 2025	611,996	392,127	57.5	723.88
Fiscal year ended March 31, 2025	572,402	376,000	59.1	697.96

Reference: Equity capital Nine months ended December 31, 2025 ¥351,790 millions  
 Fiscal year ended March 31, 2025 ¥338,433 millions

2. Cash dividends

	Annual dividend per share				
	End of 1Q	End of 2Q	End of 3Q	Year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended					
March 31, 2025	—	12.40	—	13.40	25.80
March 31, 2026	—	14.60	—		
Fiscal year ending					
March 31, 2026 (Forecast)				14.60	29.20

Detail of year-end dividend as of March 31, 2025: Ordinary dividend ¥12.40 Commemorative dividend ¥1.00

Revisions to the forecasted dividends most recently announced: No

3. Forecast for Consolidated Financial Results for the Fiscal Year Ending March 31, 2026 (April 1, 2025 - March 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating income		Ordinary income		Profit attributable to owners of parent		Net income per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Annual	598,000	8.4	48,500	20.6	51,500	19.5	32,900	21.4	67.74

Revisions to the earnings forecasts most recently announced : No

\* Notes

(1) Changes in consolidated subsidiaries (changes in scope of consolidation): Yes

Added: 3 (company name) Consolidated subsidiary ALSOK Miyazaki Co.,Ltd. and Okinawa Building Maintenance Co.,Ltd. and its subsidiary

Removed: 2 (company name) Consolidated subsidiary ALSOK KANTO DELIVERY CO., LTD. and ALSOK LIFE SUPPORT CO., LTD.

(2) Application of specific accounting processing for creation of the consolidated financial results: Yes

(3) Changes in accounting policies, changes in accounting estimates, and restatement

- ① Changes in accounting policies arising from revision of accounting standards: No
- ② Changes arising from other factors: No
- ③ Changes arising from accounting estimate: No
- ④ Restatement: No

(4) Number of issued shares (common shares)

- ① Number of shares issued (including treasury stock)
- ② Number of shares of treasury stock
- ③ Average number of shares throughout the fiscal year

As of December 31, 2025	510,200,210 shares	As of March 31, 2025	510,200,210 shares
As of December 31, 2025	24,220,908 shares	As of March 31, 2025	25,313,325 shares
Nine months ended December 31, 2025	485,560,753 shares	Nine months ended December 31, 2024	490,630,827 shares

\* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm : Yes (mandatory)

\* This forecast is based on information currently available to the Company and on certain assumptions that the Company considers reasonable. It is not intended as a guarantee of achievement. Actual results may differ significantly due to various factors.

(Change of Company Name)

On July 16, 2025, we changed our company name from “SOHGO SECURITY SERVICES CO., LTD.” to “ALSOK CO., LTD.”

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## 1. Qualitative Information Concerning Quarter Financial Results

### (1) Explanation of Operating Results

During the consolidated cumulative third quarter, while the impact of U.S. trade policies was observed in certain industries and corporate earnings concerned about stagnation, a moderate economic recovery continued, supported by a rebound in personal consumption and a gradual recovery in capital investment. Going forward, while risks to the economy include the impact of U.S. trade policies and ongoing price rises affecting personal consumption, it is expected that the gradual recovery of the economy will be supported by improvements in the employment and income environment, the abolition of the provisional tax rates for gasoline following inauguration of a new Cabinet, the raising of the so-called income threshold, and the effects of various policies such as support for electricity and gas charges. In addition, it is necessary to closely monitor the trends of the Lower House election to be held this February. In the security sector, the Basic Policies announced after inauguration of the new Cabinet outlines that measures such as those against organized crime will be implemented to maintain and improve public safety, and that in the event of national crises such as natural disasters, terrorism or infectious diseases, full efforts will be made for the response. Growing cyber threats, concerns about harm to vulnerable groups such as the elderly, women, and children, rising street crime and traffic accidents, and aging infrastructure have all increased public expectations of the security industry. As a result, our Group is expected to deliver comprehensive safety and security services, including advanced security operations. Additionally, the number of criminal offenses has exceeded the previous year for three consecutive years, and public confidence in safety has declined following a series of robberies and crimes involving some foreign nationals. These developments have heightened expectations for our Group to deliver comprehensive security solutions, underscoring the growing importance of our role in ensuring safety and security.

Under these circumstances, the ALSOK Group continues to deliver comprehensive services related to social safety and security, including Security Services, Facility Management, Long-term Care, and Overseas Services, with the goal of contributing to a sustainable society. As outlined in *Grand Design 2025*, which enters its final year this term, we aim to become a resilient, comprehensive safety and security service provider that meets society's diverse needs. To respond to the growing and increasingly complex safety and security demands of our customers and communities, we are working to develop new services that combine multiple functions such as security, facility management, and long-term care. In addition, as cost pressures persist due to rising prices, we are requesting price revisions from our customers to help offset these increases.

While continuing the above initiatives, the consolidated results of our group for this period were as follows: net sales amounted to ¥439,140 million (up 9.6% year-on-year), operating income was ¥34,055 million (up 30.6% year-on-year), ordinary income was ¥36,588 million (up 29.2% year-on-year), and net income attributable to owners of parent was ¥23,673 million (up 38.0% year-on-year). The main factors behind changes by segment are as follows.

#### Business Segment Highlights

By business segment, the main factors for change were as follows:

Net sales in the Security Services segment increased 8.5% year-on-year to ¥313,263 million, while operating income rose 21.7% to ¥33,893 million.

#### Electronic Security Services

We are promoting sales of "ALSOK-G7" (G7) for corporate customers, helping them reduce labor costs. G7 comes with live image monitoring as a standard feature and offers a wide range of options for image storage and remote access. We plan to further expand its applications based on customer needs. In December last year, we launched the new "ALSOK User Rescue" service, following "ALSOK IT Rescue" and "ALSOK Equipment Rescue." This service draws on ALSOK's existing Electronic Security Services infrastructure, and when an abnormality occurs at facilities used by ALSOK customers for providing services, ALSOK security guard will rush swiftly directly and promptly to the site to assess the situation and provide emergency measures. In addition to expanding our business utilizing drones for inspections and surveys of various facilities, including solar panels, we launched the "ALSOK Physical Penetration Test" in September of this year. This service proposes improvement measures after comprehensively assessing the risks of physical intrusion into customers' business sites and the risks of cyberattacks carried out from within the site following such intrusion. Through these efforts, we are also working to expand our cybersecurity business.

#### Home ALSOK Services

Orders increased for "HOME ALSOK Connect," driven by heightened concerns over safety amid rising robbery cases. In addition to our traditional Online Security Service, which dispatches ALSOK personnel during emergencies, this product offers a cost-effective self-security plan with optional on-site confirmation. Customers can upgrade to full online security at any time. In May last year, we introduced "Smartphone Gate," a controller for "HOME ALSOK Connect" that enables smooth smartphone-based authentication and prevents device loss. We are also actively promoting "HOME ALSOK MIMAMORI SUPPORT", a monitoring service for elderly individuals.

#### Stationed Security Services

We have been providing security services for airport facilities accommodating inbound visitors, as well as for production sites returning to Japan. Regarding the "Expo 2025 Osaka, Kansai, Japan," we undertook venue security and security for various

pavilions, including visitor support using avatars, with the full involvement of our group. We also focused on preparations for the “Tokyo 2025 World Athletics Championships.” Moving forward, we have signed partnership agreements for the “20th Asian Games Aichi-Nagoya 2026” and “5th Asian Para Games Aichi-Nagoya 2026” to be held this September, and are advancing preparations. Additionally, we strive to further streamline and improve efficiency in stationed security through DX and other initiatives.

#### **Transportation Security Services**

Although the number of ATMs in Japan is declining due to branch consolidations, demand for efficient cash management remains strong. We are promoting “ATM General Management Services” and the “Cash Deposit and Dispense Machine Online System.” Additionally, our Tax Payment Receipt Systems automate municipal counter services using our online deposit/withdrawal technology. We will continue to expand outsourcing solutions to improve operational efficiency and reduce costs for regional financial institutions.

#### **Facility Management Services etc.**

Net sales reached ¥63,816 million (up 23.1% year-on-year), and operating income was ¥6,957 million (up 39.7% year-on-year). In September of last year, ALSOK FACILITIES CO.,LTD., a wholly owned subsidiary of the company, inherited the facility management and other business from FUJITSU HOME & OFFICE SERVICES LIMITED and its two subsidiaries through an absorption-type company split, and in December, we concluded a contract with Kubota Corporation to acquire (scheduled for March this year) 60% of the shares of Heiwa Kanzai CO.,LTD., which operates a building maintenance business, thereby strengthening our business foundation. We will continue working to expand our Facility Management Services, etc. while also selling, installing, and providing maintenance for EV charging facilities as part of our work to strengthen our efforts at sustainability.

#### **Long-term Care Services**

Net sales were ¥41,368 million (up 3.3% year-on-year) while operating income rose to ¥1,901 million (up 62.2% year-on-year). We aim to further improve efficiency through robotics and DX while expanding services under the unified ALSOK’s Care brand.

#### **Overseas Services**

Net sales were ¥20,691 million (up 4.7% year-on-year) while operating loss was ¥664 million (compared to a ¥464 million loss year-on-year). Leveraging our expertise in Japan, we will continue to provide tailored solutions for each market and aggressively expand to support our customers’ global operations.

#### **Corporate Initiatives**

In celebration of our 60th anniversary, we changed our company name from SOHGO SECURITY SERVICES CO., LTD. to ALSOK CO., LTD. on July 16, 2025. This change reflects our commitment to evolving as a comprehensive safety and security provider across diverse business domains beyond traditional security services.

## **(2) Explanation of the Financial Position**

As of the end of the third quarter of the consolidated accounting period, total assets increased by ¥39,594 million year-on-year to ¥611,996 million. The main factors were increases of ¥15,774 million in Cash for Transportation Security Services, ¥7,857 million in other current assets such as prepaid expenses, ¥7,772 million in cash and deposits, and ¥5,069 million in investment securities.

Liabilities increased by ¥23,467 million from the end of the previous fiscal year to ¥219,869 million. Short-term loans payable increased by ¥23,053 million, while other current liabilities such as deposits received increased by ¥7,871 million, notes and accounts payable decreased by ¥6,484 million.

#### **Cash Flow Status**

##### **(Cash Flows from Operating Activities)**

Cash provided by operating activities during the nine-month consolidated accounting period increased by ¥35,501 million (up 16.6% compared to the same period of the previous year). This increase was primarily due to ¥37,568 million from income before income taxes, ¥15,759 million from quarterly depreciation charges. On the other hand, cash decreased by ¥14,042 million due to income tax payments. In addition, changes in assets and liabilities related to cash transportation operations include fluctuations in cash for cash transportation services and short-term borrowings procured for such operations.

##### **(Cash Flows from Investing Activities)**

Cash used in investing activities during the nine-month consolidated accounting period amounted to ¥15,759 million (up 50.2% compared to the same period of the previous year), mainly due to ¥14,497 million for the acquisition of property, plant and equipment.

**(Cash Flows from Financing Activities)**

Cash used in financing activities during the nine-month consolidated accounting period amounted to ¥13,553 million (down 51.4% compared to the same period of the previous year), primarily due to ¥13,596 million for dividend payments.

**(3) Explanation of Future Forecasts such as Forecasted Consolidated Financial Results**

There are no changes to the consolidated earnings forecast for the fiscal year ending March 2026 from the upward-revised forecast announced on November 5, 2025.

## 2. Consolidated Financial Statements and Significant Notes

### (1) Consolidated Balance Sheets

(Millions of yen)

	As of March 31, 2025	As of December 31, 2025
<b>Assets</b>		
Current assets		
Cash and deposits	68,669	76,442
Cash for Transportation Security Services	81,557	97,332
Notes and accounts receivable - trade, and contract assets	69,716	64,855
Securities	449	1,249
Raw materials and supplies	14,111	15,897
Costs on uncompleted construction contracts	32	206
Advances paid	5,640	6,268
Other	16,722	24,579
Allowance for doubtful accounts	(178)	(161)
Total current assets	256,722	286,669
Noncurrent assets		
Property, plant and equipment	122,418	126,975
Intangible assets		
Goodwill	29,873	28,790
Other	8,832	8,776
Total intangible assets	38,705	37,567
Investments and other assets		
Investment securities	62,312	67,382
Retirement benefit asset	59,698	61,749
Other	33,471	32,573
Allowance for doubtful accounts	(928)	(921)
Total investments and other assets	154,555	160,784
Total noncurrent assets	315,679	325,326
Total assets	572,402	611,996
<b>Liabilities</b>		
Current liabilities		
Notes and accounts payable - trade	30,121	23,637
Short-term loans payable	13,217	36,271
Income taxes payable	8,111	6,436
Provisions	2,687	1,537
Other	54,753	62,625
Total current liabilities	108,892	130,507
Noncurrent liabilities		
Bonds payable	—	100
Long-term loans payable	1,327	1,118
Retirement benefit liability	39,534	40,758
Provisions	1,975	2,110
Asset retirement obligations	844	852
Other	43,826	44,421
Total noncurrent liabilities	87,509	89,361
Total liabilities	196,401	219,869

(Millions of yen)

	As of March 31, 2025	As of December 31, 2025
<b>Net Assets</b>		
Shareholders' equity		
Capital stock	18,675	18,675
Capital surplus	34,214	34,409
Retained earnings	278,283	288,360
Treasury stock	(21,074)	(20,154)
<b>Total shareholders' equity</b>	<b>310,098</b>	<b>321,290</b>
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	11,269	15,188
Revaluation reserve for land	(3,435)	(3,435)
Foreign currency translation adjustment	1,343	519
Remeasurements of defined benefit plans, net of tax	19,157	18,227
<b>Total accumulated other comprehensive income</b>	<b>28,335</b>	<b>30,499</b>
Non-controlling interests	37,566	40,337
<b>Total net assets</b>	<b>376,000</b>	<b>392,127</b>
<b>Total liabilities and net assets</b>	<b>572,402</b>	<b>611,996</b>

**(2) Consolidated Statements of Income and Consolidated Statements of Comprehensive Income**

(Consolidated Statements of Income)

(Consolidated Cumulative Period of 3Q)

(Millions of yen)

	Nine months ended December 31, 2024	Nine months ended December 31, 2025
Net sales	400,501	439,140
Cost of sales	306,480	334,083
Gross profit	94,020	105,056
Selling, general and administrative expenses	67,950	71,000
Operating income	26,070	34,055
Non-operating income		
Interest income	155	176
Dividend income	826	912
Gain on sale of investment securities	20	0
Share of profit of entities accounted for using equity method	1,383	1,721
Dividend income of insurance	322	287
Penalty income	437	361
Other	1,239	1,390
Total non-operating income	4,384	4,851
Non-operating expenses		
Interest expenses	1,420	1,369
Financing expenses	246	325
Loss on sale of investment securities	3	0
Other	476	622
Total non-operating expenses	2,146	2,318
Ordinary income	28,308	36,588
Extraordinary income		
Gain on sale of investment securities	340	47
Gain on sale of shares of subsidiaries and associates	—	46
Gain on step acquisitions	—	172
Gain on bargain purchase	835	423
Gain on sale of noncurrent assets	61	—
Gain on liquidation of subsidiaries and associates	—	420
Total extraordinary income	1,237	1,110
Extraordinary loss		
Loss on sale of investment securities	305	—
Loss on valuation of investment securities	15	2
Loss on sale of shares of subsidiaries and associates	—	11
Loss on termination of retirement benefit plan	—	116
Impairment losses	0	0
Loss on step acquisitions	605	—
Total extraordinary loss	926	130
Income before income taxes	28,618	37,568
Income taxes	10,182	12,531
Net income	18,436	25,037
Profit attributable to non-controlling interests	1,275	1,363
Profit attributable to owners of parent	17,160	23,673

(Consolidated Statements of Comprehensive Income)  
(Consolidated Cumulative Period of 3Q)

(Millions of yen)

	Nine months ended December 31, 2024	Nine months ended December 31, 2025
Net income	18,436	25,037
Other comprehensive income		
Valuation difference on available-for-sale securities	442	4,114
Foreign currency translation adjustment	143	(390)
Remeasurements of defined benefit plans, net of tax	(1,460)	(942)
Share of other comprehensive income (loss) of entities accounted for using equity method	192	(197)
Total other comprehensive income (loss)	(682)	2,584
Comprehensive income	17,754	27,621
(Contents)		
Comprehensive income attributable to owners of parent	16,421	25,838
Comprehensive income attributable to non-controlling interests	1,332	1,783

**(3) Consolidated Statements of Cash Flows**

(Millions of yen)

	Nine months ended December 31, 2024	Nine months ended December 31, 2025
<b>Cash flows from operating activities</b>		
Income before income taxes	28,618	37,568
Depreciation	14,989	15,759
Impairment losses	0	0
Amortization of goodwill	2,365	2,535
Gain on bargain purchase	(835)	(423)
Loss (gain) on step acquisitions	605	(172)
Loss (gain) on liquidation of subsidiaries and associates	—	(420)
Increase (decrease) in allowance for doubtful accounts	399	(40)
Increase (decrease) in retirement benefit liability	869	1,152
Increase (decrease) in provision for bonuses	(1,120)	(1,194)
Increase (decrease) in provision for bonuses for directors (and other officers)	(37)	(52)
Interest and dividend income	(981)	(1,089)
Interest expenses	1,420	1,369
Share of loss (profit) of entities accounted for using equity method	(1,383)	(1,721)
Loss (gain) on sale of non-current assets	(81)	1
Loss on retirement of non-current assets	176	257
Loss (gain) on sale of investment securities	(51)	(46)
Loss (gain) on valuation of investment securities	15	2
Loss (gain) on sale of shares of subsidiaries and associates	—	(35)
Decrease (increase) in trade receivables	5,087	5,483
Decrease (increase) in inventories	(2,529)	(1,967)
Increase (decrease) in trade payables	(5,772)	(6,166)
Decrease (increase) in retirement benefit asset	(5,098)	(3,568)
Net increase/decrease in assets and liabilities for transportation security services	5,874	1,060
Other, net	(1,787)	703
<b>Subtotal</b>	<b>40,743</b>	<b>48,995</b>
Interest and dividends received	1,618	1,751
Interest paid	(1,408)	(1,375)
Income taxes paid	(10,585)	(14,042)
Income taxes refund	70	172
<b>Net cash provided by (used in) operating activities</b>	<b>30,437</b>	<b>35,501</b>

(Millions of yen)

	Nine months ended December 31, 2024	Nine months ended December 31, 2025
<b>Cash flows from investing activities</b>		
Decrease (increase) in time deposits	59	(1,654)
Payments into long-term time deposits	(119)	—
Proceeds from withdrawal of long-term time deposits	—	16
Purchase of property, plant and equipment	(11,172)	(14,497)
Proceeds from sale of property, plant and equipment	411	35
Purchase of intangible assets	(1,587)	(3,374)
Purchase of investment securities	(894)	(907)
Proceeds from sale of investment securities	553	431
Payments for acquisition of businesses	(3)	(1,585)
Purchase of shares of subsidiaries resulting in change in scope of consolidation	(1,547)	—
Proceeds from purchase of shares of subsidiaries resulting in change in scope of consolidation	4,588	2,031
Proceeds from sale of shares of subsidiaries and associates	—	130
Proceeds from liquidation of subsidiaries and associates	—	926
Decrease (increase) in short-term loans receivable	3	4
Long-term loan advances	(35)	(68)
Proceeds from collection of long-term loans receivable	49	57
Proceeds from refund of leasehold and guarantee deposits	74	25
Other, net	(875)	2,668
Net cash provided by (used in) investing activities	(10,494)	(15,759)
<b>Cash flows from financing activities</b>		
Net increase (decrease) in short-term loans payable	7,305	6,024
Proceeds from long-term loans payable	325	238
Repayment of long-term loans payable	(585)	(581)
Proceeds from issuance of bonds	—	100
Redemption of bonds	—	(200)
Purchase of treasury shares	(15,000)	—
Repayments of lease liabilities	(4,235)	(4,654)
Dividends paid	(13,525)	(13,596)
Dividends paid to non-controlling interests	(705)	(650)
Purchase of shares of subsidiaries not resulting in change in scope of consolidation	(1,465)	(233)
Net cash provided by (used in) financing activities	(27,887)	(13,553)
Effect of exchange rate change on cash and cash equivalents	61	(56)
Net increase (decrease) in cash and cash equivalents	(7,882)	6,131
Cash and cash equivalents at beginning of period	69,162	60,018
Cash and cash equivalents at end of period	61,280	66,150

#### **(4) Notes on the Preparation of Consolidated Financial Results**

##### **(Events or Situations Giving Cause for Serious Doubt Regarding the Premise of a Going Concern)**

Not applicable

##### **(Note on Significant Changes in Shareholders' Equity)**

Based on the resolution of the Board of Directors meeting held on April 8, 2025, the Company disposed of treasury stock as restricted stock under the restricted stock compensation plan for employees of the Company and its subsidiaries through the employee stock ownership association on July 16, 2025. As a result of this disposal, treasury stock decreased by 1,101,900 shares, amounting to ¥919 million.

In addition, during the current nine-month period ended December 31, 2025, 8,768 shares were added through the free acquisition of shares related to restricted stock, and due to changes corresponding to the equity interests of affiliated companies, the number of treasury shares as of the end of the nine-month period ended December 31, 2025 was 24,220,908 shares, with a carrying amount of ¥20,154 million.

##### **(Application of Specific Accounting Processing for Creation of Consolidated Financial Statement)**

For income taxes, a reasonable estimate of the effective tax rate was calculated by applying tax-effect accounting to income before income taxes for the fiscal year, which includes the second quarter of the consolidated accounting period. This estimated effective tax rate was then applied to quarterly income before income taxes to determine tax expenses.

Deferred tax expenses are included in income taxes.

**(Segment Information and Other Related Information)**

[Segment Information]

I Consolidated Cumulative Period of 3Q of Preceding Fiscal Year (From April 1, 2024 to December 31, 2024)

## 1. Information on the amount of net sales and income (loss) and disaggregation of revenue by reportable segment

(Millions of yen)

	Reportable segments					Adjustment (Note 1)	Amount recorded in the consolidated statement of income (Note 2)
	Security Services	Facility Management Services etc.	Long-term Care Services	Overseas Services	Total		
Net sales							
Contract revenue	256,523	27,747	39,956	19,006	343,235	—	343,235
Construction revenue	5,555	15,486	19	23	21,085	—	21,085
Sales revenue	26,750	8,625	69	735	36,180	—	36,180
Revenue from contracts with customers	288,830	51,859	40,045	19,766	400,501	—	400,501
Sales to external customers	288,830	51,859	40,045	19,766	400,501	—	400,501
Intersegment sales and transfers	61	309	6	—	377	(377)	—
Total	288,892	52,168	40,051	19,766	400,878	(377)	400,501
Income (loss) by reportable segment	27,857	4,981	1,172	(464)	33,546	(7,476)	26,070
Depreciation and amortization	12,067	1,090	1,677	139	14,976	13	14,989
Amortization of goodwill	517	81	1,530	234	2,365	—	2,365

Note 1. ¥ (7,476) million adjustment to income by reportable segment represents common expenses that cannot be allocated to any specific reportable segment. These expenses are primarily general and administrative expenses not associated with any specific reportable segment.

2. Income by reportable segment is adjusted for the operating income per the consolidated statements of income.

## 2. Information on Impairment Loss and Goodwill in Noncurrent Assets by Reportable Segment

(Significant Impairment Losses Pertaining to Noncurrent Assets)

There were no impairment losses attributed to reportable segments. The Company generated an impairment loss of ¥0 million not attributed to reportable segments, consisting mainly of ¥0 million on land.

(Significant Changes in Goodwill Amount)

During the nine-month period ended December 31, 2024, Kanso Co., Ltd. and Kanso Sakai Co., Ltd. became consolidated subsidiaries, which caused a significant change in the goodwill amount. The resulting increase in goodwill amount is ¥1,543 million. This gain in goodwill is not allocated to specific reportable segments.

(Significant Gain on Bargain Purchase)

During the nine-month period ended December 31, 2024, the gain on bargain purchase of ¥835 million was recorded due to the inclusion in the scope of consolidation of Nihon Guard Co., Ltd. This gain is not allocated to any specific reportable segments.

II Current consolidated Period of 3Q (From April 1, 2025 to December 31, 2025)

1. Information on the amount of net sales and income (loss) and disaggregation of revenue by reportable segment

(Millions of yen)

	Reportable segments					Adjustment (Note 1)	Amount recorded in the consolidated statement of income (Note 2)
	Security Services	Facility Management Services etc.	Long-term Care Services	Overseas Services	Total		
Net sales							
Contract revenue	280,312	34,721	41,295	19,776	376,107	—	376,107
Construction revenue	5,368	20,811	11	31	26,223	—	26,223
Sales revenue	27,582	8,282	61	883	36,809	—	36,809
Revenue from contracts with customers	313,263	63,816	41,368	20,691	439,140	—	439,140
Sales to external customers	313,263	63,816	41,368	20,691	439,140	—	439,140
Intersegment sales and transfers	246	314	5	—	565	(565)	—
Total	313,509	64,130	41,374	20,691	439,706	(565)	439,140
Income (loss) by reportable segment	33,893	6,957	1,901	(664)	42,088	(8,033)	34,055
Depreciation and amortization	12,704	1,190	1,677	170	15,743	15	15,759
Amortization of goodwill	562	244	1,528	199	2,535	—	2,535

Note 1. ¥ (8,033) million adjustment to income by reportable segment represents common expenses that cannot be allocated to any specific reportable segment. These expenses are primarily general and administrative expenses not associated with any specific reportable segment.

2. Income by reportable segment is adjusted for the operating income per the consolidated statements of income.

2. Information on Impairment Loss and Goodwill in Non-current Assets by Reportable Segment

(Significant Impairment Losses Pertaining to Non-current Assets)

There were no impairment losses attributed to reportable segments. The Company generated an impairment loss of ¥0 million not attributed to reportable segments, consisting mainly of ¥0 million on land.

(Significant Changes in Goodwill Amount)

During the nine-month period ended December 31, 2025, the Company executed an absorption-type company split in which FUJITSU HOME & OFFICE SERVICES LIMITED was the splitting company and ALSOK FACILITIES CO.,LTD., a consolidated subsidiary of the Company, was the successor company. In addition, the Company transferred businesses from FUJITSU HOKUSHIN CONSTRUCTION LIMITED and FUJITSU TOCHIGI CONSTRUCTION LIMITED to ALSOK FACILITIES CO.,LTD. as the transferee company. As a result of these transactions, there was a significant increase in goodwill, amounting to ¥1,550 million. The goodwill arising from these transactions has not been allocated to any reportable segment.

(Significant Gain on Bargain Purchase)

During the nine-month period ended December 31, 2025, the gain on bargain purchase of ¥423 million was recorded due to the inclusion in the scope of consolidation of Okinawa Building Maintenance Co.,Ltd. and its subsidiary. The amount of negative goodwill is provisionally calculated because the allocation of the acquisition cost has not been completed. This gain is not allocated to any specific reportable segments.

Independent Auditor's Interim Review Report  
on Quarterly Consolidated Financial Statements

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January 30, 2026

To the Board of Directors of  
ALSOK CO., LTD.

Grant Thornton Taiyo LLC

Tokyo Office

Designated Limited Liability Partner Engagement Partner	Certified Public Accountant	Tatsuya Arai
Designated Limited Liability Partner Engagement Partner	Certified Public Accountant	Kazuhiko Doi
Designated Limited Liability Partner Engagement Partner	Certified Public Accountant	Keisuke Uehara

**Auditor's Conclusions**

We have reviewed the accompanying quarterly consolidated financial statements of ALSOK CO., LTD. and its consolidated subsidiaries (the "Group"), which comprise the quarterly consolidated balance sheet as of December 31, 2025, the quarterly consolidated statements of income, comprehensive income, and cash flows for the three-month period then ended, and the related notes included in the "attachment" of Financial Results.

Based on our review, nothing has come to our attention that causes us to believe that the accompanying quarterly consolidated financial statements are not prepared, in all material respects, the consolidated financial position of the Group at December 31, 2025, and the consolidated results of their operations and their cash flows for the three-month period then ended in accordance with Article 4 (1) of Standards for Preparation of Quarterly Financial Statements of the Tokyo Stock Exchange, Inc. and accounting principles generally accepted in Japan for quarterly financial statements, applying the provisions for reduced disclosures as set forth in Article 4, Paragraph 2 of the Standards.

**Basis for Auditor's Conclusions**

We conducted our review in accordance with review standards for interim financial statements generally accepted in Japan. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Review of the Quarterly Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the ethical requirements that are relevant to our review of the financial statements in Japan, which include those applicable to Public Interest Entities, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that we have obtained evidence to provide a basis for our conclusion.

**Responsibilities of Management and the Audit and Supervisory Board for the Quarterly Consolidated Financial Statements**

Management is responsible for the preparation of these quarterly consolidated financial statements in accordance with Article 4 (1) of Standards for Preparation of Quarterly Financial Statements of the Tokyo Stock Exchange, Inc. and accounting principles generally accepted in Japan for quarterly financial statements, applying the provisions for reduced disclosures as set forth in Article 4, Paragraph 2 of the Standards, and for designing and operating such internal control as management determines is necessary to enable the preparation of quarterly consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the quarterly consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern and disclosing, as required by Article 4 (1) of Standards for Preparation of Quarterly Financial Statements of the Tokyo Stock Exchange, Inc. and accounting principles generally accepted in Japan for quarterly financial statements, applying the provisions for reduced disclosures as set forth in Article 4, Paragraph 2 of the Standards, matters related to going concern.

The Audit and Supervisory Board is responsible for overseeing the duties of directors in designing and operating the Group's financial reporting process.

## **Auditor's Responsibilities for the Review of the Quarterly Consolidated Financial Statements**

Our objective is to issue an auditor's interim review report that includes our conclusion from an independent standpoint.

As part of a review in accordance with review standards for interim financial statements generally accepted in Japan, we exercise professional judgment and maintain professional skepticism throughout the interim review. We also:

- Make inquiries, primarily of management and persons responsible for financial and accounting matters, and apply analytical and other interim review procedures. A review is substantially less in scope than an audit conducted in accordance with auditing standards generally accepted in Japan.
- If we determine that a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern, then we conclude, based on the evidence obtained, on whether anything has come to our attention that causes us to believe that the quarterly consolidated financial statements are not prepared in accordance with Article 4 (1) of Standards for Preparation of Quarterly Financial Statements of the Tokyo Stock Exchange, Inc. and accounting principles generally accepted in Japan for quarterly financial statements, applying the provisions for reduced disclosures as set forth in Article 4, Paragraph 2 of the Standards. Additionally, if we conclude that a material uncertainty exists, we are required to draw attention in our auditor's interim review report to the related disclosures in the quarterly consolidated financial statements or, if such disclosures are inadequate, to express a qualified conclusion or adverse conclusion. Our conclusions are based on the evidence obtained up to the date of our auditor's interim review report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate whether anything has come to our attention that causes us to believe that the quarterly consolidated financial statements are not prepared in accordance with Article 4 (1) of Standards for Preparation of Quarterly Financial Statements of the Tokyo Stock Exchange, Inc. and accounting principles generally accepted in Japan for quarterly financial statements, applying the provisions for reduced disclosures as set forth in Article 4, Paragraph 2 of the Standards.
- Obtain evidence regarding the financial information of the entities or business activities within the Group as a basis for expressing a conclusion on the quarterly consolidated financial statements. We are responsible for the direction, supervision and review of the quarterly consolidated financial statements. We remain solely responsible for our conclusion.

We communicate with the Audit and Supervisory Board regarding, among other matters, the planned scope and timing of the interim review and significant review findings.

We also provide the Audit and Supervisory Board with a statement that we have complied with the ethical requirements regarding independence that are relevant to our review of the financial statements in Japan and communicate with them all relationships, other matters that may reasonably be thought to bear on our independence, and where applicable, measures taken to eliminate inhibiting factors or apply safeguards to reduce them to an acceptable level.

## **Interest Required to be Disclosed by the Certified Public Accountants Act of Japan**

Our firm and its designated engagement partners do not have any interest in the Group which is required to be disclosed pursuant to the provisions of the Certified Public Accountants Act of Japan.

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### Notes:

1. The original copy of the above Independent Auditor's Interim Review Report is in the custody of the Company (a company that discloses quarterly financial results).
2. The XBRL data and HTML data are not included in the scope of Interim Review
3. The English version of the quarterly consolidated financial statements consists of an English translation of the reviewed Japanese quarterly consolidated financial statements. The actual text of the English translation of the quarterly consolidated financial statements was not covered by our review. Consequently, for the auditor's report of the English quarterly consolidated financial statements, the Japanese original is the official text, and the English version is a translation of that text.