

Summary of Selected Financial Data
Second Quarter Ended September 30, 2025

ALSOK CO.,LTD.

I. Consolidated Financial Results

(1) Consolidated Statements of Income

	April 1 - June 30			July 1 - September 30			2Q Accounting Period			Annual Financial Results		
	FY2025	FY2026	Increase/ Decrease (%)	FY2025	FY2026	Increase/ Decrease (%)	FY2025	FY2026	Increase/ Decrease (%)	FY2025	FY2026 (Forecast)	Increase/ Decrease (%)
Net Sales (Billion yen)	129.0	141.1	9.4	134.2	150.1	11.9	263.2	291.3	10.7	551.8	598.0	8.4
Operating Income (Billion yen)	7.0	10.4	47.1	8.1	12.0	48.0	15.2	22.5	47.6	40.2	48.5	20.6
Ordinary Income (Billion yen)	7.7	10.9	41.1	8.9	12.9	45.5	16.6	23.8	43.5	43.1	51.5	19.5
Profit Attributable to Owners of Parent (Billion yen)	4.1	6.4	54.4	5.6	8.1	43.8	9.8	14.6	48.3	27.1	32.9	21.4
Net Income Per Share (Yen)	8.36	13.27	—	11.63	16.82	—	19.96	30.10	—	55.41	67.74	—

(2) Consolidated Balance Sheets

	FY2024 2Q	FY2025 2Q	FY2026 2Q
Total Assets (Billion yen)	520.9	569.5	580.7
Net Assets (Billion yen)	339.7	366.5	388.2
Equity Ratio (%)	59.6	58.0	60.1
Net Assets Per Share (Yen)	619.00	680.67	717.77

(3) Consolidated Statements of Cash Flows

	FY2024 2Q	FY2025 2Q	FY2026 2Q
Net Cash provided by (used in) Operating Activities (Billion yen)	34.7	19.8	21.6
Net Cash provided by (used in) Investing Activities (Billion yen)	(7.3)	(4.4)	(11.4)
Net Cash provided by (used in) Financing Activities (Billion yen)	(12.9)	(25.3)	(9.7)
Cash and Cash Equivalents at End of Period (Billion yen)	66.0	59.2	60.3

(4) Dividend

	Dividends Per Share				
	End of 1Q	End of 2Q	End of 3Q	Year-end	Annual
	Yen	Yen	Yen	Yen	Yen
FY2025	—	12.40	—	13.40	25.80
FY2026	—	14.60	—	—	—
FY2026(Forecast)	—	—	—	14.60	29.20

2. Major Items

(1) Sales by Business Segment

(Billion yen)

	FY2025 2Q	Share(%)	Increase/ Decrease (%)	FY2026 2Q	Share(%)	Increase/ Decrease (%)
Security Services						
Electric Security Services	82.8	31.5	2.8	89.5	30.7	8.1
HOME ALSOK Services	11.8	4.5	4.2	12.3	4.3	4.6
Stationed Security Services	60.1	22.8	1.8	71.9	24.7	19.6
Transportation Security Services	35.5	13.5	5.6	35.9	12.4	1.2
Total	190.4	72.3	3.1	209.8	72.0	10.2
Facility Management Services etc.	33.2	12.6	0.6	40.3	13.9	21.3
Long-Term Care Services	26.4	10.0	5.0	27.4	9.4	3.6
Overseas Services	13.1	5.0	286.6	13.6	4.7	4.3
Total	263.2	100.0	6.9	291.3	100.0	10.7

(2) Contracts by Business Segment

(Contract: Thousands)

	FY2023	FY2024 2Q	FY2024	FY2025 2Q	FY2025	FY2026 2Q
Security Services						
Electric Security Services	562	571	579	590	591	598
HOME ALSOK Services	483	494	505	512	521	531
Stationed Security Services	3	4	4	4	4	4
Transportation Security Services	85	87	86	89	90	92
Total	1,135	1,157	1,176	1,196	1,208	1,227
Facility Management Services etc.	121	124	127	129	130	135
Long-Term Care Services	27	27	27	28	28	29
Overseas Services	2	4	4	4	4	5
Total	1,287	1,314	1,336	1,359	1,371	1,397

<Comparison to the previous period>	FY2024 2Q Increase/ Decrease	Increase/ Decrease (%)	FY2025 2Q Increase/ Decrease	Increase/ Decrease (%)	FY2026 2Q Increase/ Decrease	Increase/ Decrease (%)
Security Services						
Electric Security Services	8	1.6	11	1.9	7	1.3
HOME ALSOK Services	11	2.4	6	1.3	9	1.9
Stationed Security Services	0	5.6	0	1.7	0	3.8
Transportation Security Services	1	1.5	2	3.1	1	1.8
Total	21	1.9	20	1.8	19	1.6
Facility Management Services etc.	2	2.4	2	1.6	5	4.2
Long-Term Care Services	0	1.1	0	2.8	0	2.5
Overseas Services	1	41.4	0	1.7	0	13.9
Total	26	2.0	23	1.8	26	1.9

(3) Consolidated / Non-consolidated Ratio (Ratio of when individual financial results counted as 1)

	(Times)		
	FY2024 2Q	FY2025 2Q	FY2026 2Q
Net Sales	1.97	2.11	2.13
Operating Income	1.92	2.45	2.30
Ordinary Income	0.83	0.84	0.95
Profit Attributable to Owners of Parent	0.59	0.57	0.73
Total Assets	1.46	1.53	1.51

(4) Trends in Personnel

	(Personnel)					
	FY2023	FY2024 2Q	FY2024	FY2025 2Q	FY2025	FY2026 2Q
Domestic Employees	34,485	34,579	34,669	35,362	35,301	36,426
Overseas Employees	4,554	4,812	30,313	30,003	29,432	28,494

<Comparison to the previous period>	FY2024 2Q	Increase/Decrease	FY2025 2Q	Increase/Decrease	FY2026 2Q	Increase/Decrease
	Increase/Decrease	(%)	Increase/Decrease	(%)	Increase/Decrease	(%)
Domestic Employees	94	0.3	693	2.0	1,125	3.2
Overseas Employees	258	5.7	(310)	(1.0)	(938)	(3.2)

(5) Capital Expenditure / Depreciation / Research and Development Expenditure

	(Billion yen)						
	FY2024 2Q	Increase/Decrease (%)	FY2025 2Q	Increase/Decrease (%)	FY2026 2Q	Increase/Decrease (%)	FY2026 (Forecast)
Capital Expenditure	7.4	10.6	8.7	17.4	12.8	47.8	19.6
Depreciation	9.0	2.2	9.9	9.5	10.3	3.7	21.0
Research and Development Expenditure	0.2	(4.4)	0.2	(17.7)	0.3	27.9	0.6

3. Consolidated Financial Statements

(1) Consolidated Statements of Income

(Billion yen)

	FY2025 2Q		FY2026 2Q		YoY		FY2026 2Q (Forecast)		Gap	
	Amount	Share(%)	Amount	Share(%)	Amount	Increase/ Decrease (%)	Amount	Share(%)	Amount	Achievement Ratio (%)
Net Sales	263.2	100.0	291.3	100.0	28.0	10.7	284.3	100.0	7.0	102.5
Cost of Sales	202.5	76.9	221.5	76.0	18.9	9.4	—	—	—	—
Gross Profit	60.7	23.1	69.8	24.0	9.0	14.9	—	—	—	—
Selling, General and Administrative Expenses	45.4	17.3	47.2	16.2	1.8	4.0	—	—	—	—
Operating Income	15.2	5.8	22.5	7.7	7.2	47.6	18.1	6.4	4.4	124.4
Non-operating Income	2.8	1.1	3.0	1.0	0.1	6.0	—	—	—	—
Non-operating Expenses	1.4	0.6	1.6	0.6	0.1	13.3	—	—	—	—
Ordinary Income	16.6	6.3	23.8	8.2	7.2	43.5	19.7	6.9	4.1	121.3
Extraordinary Income	1.0	0.4	0.0	0.0	(1.0)	(93.0)	—	—	—	—
Extraordinary Loss	0.9	0.4	0.1	0.0	(0.7)	(85.9)	—	—	—	—
Profit Attributable to Owners of parent	9.8	3.7	14.6	5.0	4.7	48.3	12.0	4.2	2.6	121.7

(2) Consolidated Statements of Income (Main variable factors)

	YoY		Factors
	Amount	Increase/ Decrease (%)	
Net Sales	28.0	10.7	Security Services 19.4 Electronic Security Services 6.6 HOME ALSOK Services 0.5 Stationed Security Services 11.7 Transportation Security Services 0.4 Facility Management Services etc. 7.0 Long-Term Care Services 0.9 Overseas Services 0.5
Cost of Sales	18.9	9.4	
Gross Profit	9.0	14.9	
Selling, General and Administrative Expenses	1.8	4.0	
Operating Income	7.2	47.6	
Non-operating Income	0.1	6.0	
Non-operating Expenses	0.1	13.3	
Ordinary Income	7.2	43.5	
Extraordinary Income	(1.0)	(93.0)	
Extraordinary Loss	(0.7)	(85.9)	
Profit Attributable to Owners of parent	4.7	48.3	

(3) Consolidated Balance Sheets (YoY)

(Billion yen)

	FY2025		FY2026 2Q		Increase/Decrease	
	Amount	Share(%)	Amount	Share(%)	Amount	Increase/ Decrease (%)
Assets	572.4	100.0	580.7	100.0	8.3	1.5
Current Assets	256.7	44.8	258.0	44.4	1.3	0.5
Noncurrent Assets	315.6	55.2	322.7	55.6	7.0	2.2
Property, Plant and Equipment	122.4	21.4	125.6	21.6	3.2	2.7
Intangible Assets	38.7	6.8	38.8	6.7	0.1	0.3
Investments and Other Assets	154.5	27.0	158.1	27.2	3.6	2.4
Liabilities	196.4	34.3	192.5	33.2	(3.8)	(2.0)
Current Liabilities	108.8	19.0	104.2	18.0	(4.6)	(4.2)
Noncurrent Liabilities	87.5	15.3	88.2	15.2	0.7	0.8
Net Assets	376.0	65.7	388.2	66.8	12.2	3.3
Shareholders' Equity	310.0	54.2	319.2	55.0	9.1	3.0
Accumulated Other Comprehensive Income	28.3	5.0	29.5	5.1	1.2	4.3
Non-controlling Interests	37.5	6.6	39.4	6.8	1.8	4.9

(4) Consolidated Balance Sheets (Main variable factors)

(Billion yen)

	Account Title	YoY	Remarks
Noncurrent Assets	Property, plant and equipment	3.2	Investments related to office systems etc.
Noncurrent Assets	Investment Securities	2.7	
Current Liabilities	Other	1.2	Advances received, etc.
Current Liabilities	Short-term loans payable	(5.8)	